Evaluating Character Education Initiatives

his section is about evaluation, not research. To do good research one would need a research design. Is the research study experimental or quasi-experimental? Are you using random selection as a means of determining your control and experimental schools? Do your control schools match up well with your experimental? If not, do you have measures to statistically "match them up?" What assessment measures are you using? Are they reliable? Are they valid? Do you have statisticians on board who will be able to interpret your data? Most schools and districts are not prepared to answer these questions, which are prerequisite to a true research study.

If you are like most school personnel, you want to gather and understand data that will help you improve your efforts. Dr. Ed DeRoche in paraphrasing Daniel Stufflebeam (2000) stated, "For school personnel at a school site who want to evaluate their own work and efforts, my opinion is that evaluation is best looked at, not necessarily as a way to prove something, but to improve something."

This is what good evaluation does. Good evaluation allows us to determine the baseline of where we are as a school—uncover our strengths and weaknesses—and then build instructional or social/ethical strategies to improve our efforts. Appendix B contains three evaluation instruments developed by Dr. Ed DeRoche and taken from his book, *Evaluating Character Development: 51 Tools for Measuring Success* (2004). You have permission to use any of these instruments within your individual schools. How might you go about using these instruments? First—decide if these instruments will enable you to obtain a greater understanding of perceived strengths and weaknesses within the social and ethical climate of the school. Please consider the following steps if you decide to use one of the assessments.

- 1. Determine a time when stakeholders can take the assessment in a relaxed atmosphere. For adults it may be during the first 15 minutes of a faculty meeting. If the assessment is for students, you may consider giving the assessment right after school starts. Middle or high school students could complete a student assessment during advisor/advisee or homeroom period. Students as well as adults should be encouraged to answer the questions with complete honesty. Assign one student (during class time) or adult (after school) to collect the completed assessments and place them in a large manila envelope. Privacy should be insured for all participants.
- 2. Take the completed assessments and begin the process of evaluating the data. This should be a fairly easy thing to do. For example, if you choose to use SES 3-1—School Outcomes, you would divide the surveys according to which group (parents, students, teachers, etc.) completed the survey. Then you would number from one to twelve and summarize the data under the headings from (5) meaning major improvement to (1) meaning no improvement. Upon completion of this you would have some solid data that would indicate the success of your efforts. In addition, you could and should compile the short answer or qualitative

- aspects of the questionnaire. This can provide additional information for those seeking to gain a greater understanding of the outcomes of their character-building efforts.
- 3. Once you compile the data, share this with all stakeholders in the building. Note the areas in which you are strong. You must also note the areas that need improvement. Plans should be made to determine the steps needed to make concerns into strengths within the school. What might you need to do to improve the perceived lack of civility in your school? What might you need to adjust to have a greater impact? What training might you need to get more stakeholders on board? The strategies you decide to implement must be descriptive and doable. If you are in a school with many perceived areas of concern, do not try and address all of them at one time. Pick two or three areas to focus your efforts. Why just two or three areas? In reality, trying to focus on more than two or three areas of concern could result in staff burnout. We must do what is doable. Besides, this is not a horse race. If you address two or three concerns a year and turn them into assets, you will radically change your school. Far too often educators try to do too much too quick. A two- to three-year, data-driven effort will pay far more dividends than a one-year effort.
- 4. The next year you should use the same assessment. Why use the same assessment? Comparing apples to apples will allow you to see the areas you have improved from one year to the next. I would urge you to consider using the same assessment(s) over at least a five-year period. Notice I said assessments. One assessment might not be enough. You may want to assess the integrity of your students using an assessment that focuses on students answering questions regarding their integrity. You may want an assessment just for parents. The key is using the same assessment over a period of years so you can determine if the school's character-building efforts are having a positive impact on the stakeholders of your school or community.

Good assessments are an important tool for any school wishing to determine if its efforts are having the desired impact. The following assessments are yours to use if you believe they could enhance your efforts. However, these assessments are rather narrow in scope. There are other assessments that may provide you additional information to guide your efforts. Just remember, if you know your goals, and you know the data, then you are on the right path. Without good data you are only guessing.

Resources

Deroche, E. (2004). *Evaluating character development: 51 tools for measuring success*. Greensboro, NC: Character Development Group.

Stufflebeam, D. (2000). The CIPP model for evaluation. In D. Stufflebeam, G. Madaus, & T. Kellaghan. *Evaluation models: Viewpoints on educational and human services evaluation*. Boston: Kluwer Academic Publishers.

APPENDIX B

Evaluation Instruments

hese evaluation instruments are reprinted with permission of the author. School-level staff may use these surveys within their individual schools. Evaluation instruments are taken from Dr. Edward DeRoche's *Evaluating Character Development: 51 Tools for Measuring Success* (2004), available from the Character Development Group, Inc., Greensboro, North Carolina.

SES 3-1 School Outcomes

Respondent: ☐ Teacher ☐ Support Staff ☐ Community Partner	eacher							
Directions: Since this sch what improvements hav	_					prog	ram	
5 = Major Improvemen 3 = Some Improvemen 1 = No Improvement		erable Imp al Improve			nt			
1. The school's image ar	nd reputation		5	4	3	2	1	
2. Relationships among	-		5	4	3	2	1	
3. Relationships between	-	lents	5	4	3	2	1	
4. Shared decision maki			5	4	3	2	1	
5. A safer environment			5	4	3	2	1	
6. Fewer classroom inter	ruptions		5	4	3	2	1	
7. More parent involven	nent		5	4	3	2	1	
8. Better school partners	ships		5	4	3	2	1	
9. Better relationships ar	mong the students		5	4	3	2	1	
10. Greater attention to	the school's core v	alues	5	4	3	2	1	
11. More civil and polite	e language		5	4	3	2	1	
12. More support from t	he school's admini	strators	5	4	3	2	1	
What has impressed yelforts?	ou MOST about t	his school's	ch	aract	er e	duca	ition	
What still needs to be d	one?							
What is the reputation o	of the school in thi	s communi	ty?					
What do you like or not	like about this sch	nool?						

SES 3-2 Student

Outcomes

Respondent: ☐ Teacher ☐ Administrator ☐ Student ☐ Support Staff Parent ☐ Central Office Administrator ☐ Community Partner ☐ Other Directions: Using the following 20 items below, please answer the question that follows. Check one space for each item. What has happened to students since the implementation of this school's character education program? 1. Their behavior has \square greatly improved \square improved somewhat \square not improved. 2. The dropout rate has ☐ increased decreased \square stayed about the same. 3. Their attendance rate has decreased \square stayed about the same. increased 4. Their attitudes have \square improved greatly \square improved modestly \square not improved. 5. Their service/volunteering has increased decreased \square not changed. 6. Their use of civil language has \square greatly improved \square improved modestly \square not changed. 7. Their participation in the school's activities programs (sports, clubs, etc.) has ☐ increased decreased \square not changed. 8. Their academic achievement has \square greatly improved \square improved somewhat \square not changed. 9. Their motivation to do school work has \square greatly improved \square improved somewhat \square not changed. 10. Incidences of student physical violence have ☐ increased decreased \square not changed. 11. Incidences of student verbal abuse (bullying, ridiculing, blaming, angering, tormenting, etc.) have \square greatly decreased \square decreased somewhat \square not improved. 12. Their involvement in school affairs (rules, policies, taking leadership roles) has \square increased significantly \square increased somewhat \square not changed. 13. Student relationships with teachers have ☐ greatly improved \square improved somewhat \square not changed. 14. Student attentiveness in class has \square greatly improved \square improved somewhat \square not improved that much. 15. Students seem to be \square more respectful \square less respectful \square about the same.

16.	The relationships among stu ☐ improved dramatically		not changed
	,	1	O
17.	Their participation in cootteamwork) has	operative learning activi	ties (group work,
	\square greatly improved	\square improved modestly	\square not improved.
18.	Students' critical thinking sl	kills have	
	\square really improved	\square improved somewhat	\square not improved.
19.	Their knowledge about the	school's core values is	
	☐ impressive	☐ better	\square minimal.
20.	Their application of the sch	ool's core values is	
	☐ heartwarming	not as good as it shoul	d be
	leaves much to be desired.		

SES 3-3

School Climate: Attitude Scale

Measuring school climate can help us understand what was and what is, so that we can move forward to what could be.

H. Jerome Freiberg, "Measuring School Climate: Let Me Count the Ways." *Educational Leadership*

Strong, positive cultures are places with a shared sense of what is important, a shared ethos of caring and concern, and a shared commitment to helping students learn....

Ken Peterson and Terence Deal, "How Leaders Influence the Culture of Schools." *Educational Leadership*

There are many instruments available for assessing school climate or culture. The focus in this one is on a school's climate as it relates to the school's character education efforts. Many of the items are based on the findings and recommendations of James Leming's research work reported in *Character Education: Lessons from the Past, Models for the Future* (Camden, Me.: Institute for Global Ethics, 1993.)

The character education committee may administer this instrument to different stake holder groups at different times. For example, the first time the instrument is used, the committee may wish to survey only the students, and later only the parents. This will depend on the time and resources available to collate, analyze and report the information gleaned from this scale. Remember that climate is to a school what character is to an individual.

					Respondent:		
					☐ Teacher	☐ Administrator	☐ Student
					☐ Support Staff	☐ Parent	☐ Central Office Administrator
					☐ Community Partner	Other	
					Directions: After each swhich you agree or disa	•	e number indicating the extent to
					5 = Strongly agree	4 = Agree	3 = Neutral
					2 = Disagree	1= Strongly di	sagree
5	4	3	2	1	1. This school is a safe	place to be.	
5	4	3	2	1	2. School rules are clea	ar and fairly applied	l.
5	4	3	2	1	3. Standards for studer	nt achievement are	clear.
5	4	3	2	1	4. Standards for studer	nt behavior are clea	r.
5	4	3	2	1	5. There is mutual resp	ect between teache	ers and students.
5	4	3	2	1	6. This school is free fr	rom bullying and h	arassment.
5	4	3	2	1	7. Students respect eac	ch other in this scho	ool.
5	4	3	2	1	8. Core values are mod	deled by adults in th	nis school.
5	4	3	2	1	Cooperative teachin classes.	ng and learning stra	tegies are used in most of the
5	4	3	2	1	10. Students are really e	engaged in this scho	ool's character education efforts.

Respondent:

5	4	3	2	1	11. Communication is a real problem in this school.
5	4	3	2	1	12. There are high expectations for positive student behavior.
5	4	3	2	1	13. Most classes are orderly and free of disruptions.
5	4	3	2	1	14. In this school you will find most of us using civil, positive language.
5	4	3	2	1	15. Our school's character education efforts involve parents.
5	4	3	2	1	16. This community supports the work we do to teach, learn, and practice the core values.
5	4	3	2	1	17. The cafeteria is a safe and pleasant place to eat.
5	4	3	2	1	18. There is respect for the property of others.
5	4	3	2	1	19. You won't find graffiti at this school.
					20. Add other items.
5	4	3	2	1	
5	4	3	2	1	
	•	Ü	_	-	
5	4	3	2	1	
3	1	J	2	1	

SES 3-9

Student Integrity Questionnaire

This sample evaluation questionnaire might be used to gather additional baseline data about student integrity (honesty, cheating, etc.). Depending on the results, it may help focus some of the content/lessons in your school's character education program.

The instrument not only helps the character education evaluation committee (CEEC) gather data, it also informs the students that there is interest by teachers and administrators in such behaviors. For example, in a three-year middle school, first-year students might complete the questionnaire near the end of the year, and then again during their second and third years at the school. At a high school, the questionnaire might be given to a sampling of the freshman class and administered each year as the class progresses through the next three years.

Comparing the findings might be informative and instructive. The CEEC can add any variables they are interested in examining (e.g., gender or achievement level).

This student-integrity questionnaire was brought to my attention by Claire Patin, a character education specialist and math teacher at Francis Parker School (San Diego). It was written for the school by Deborah Bright, an English teacher at "Parker," and has been modified for the purposes of this book with permission from the author.

Directions: Please answer the following questions honestly and openly. Your answers will help us track behaviors that we hope will inform our work in this school's character education program. Place a check mark in the appropriate space following each item. Your name is not necessary.

(Note: CEEC would place demographic data request here.)

HOW OFTEN HAVE YOU...

		Never	A few times	Many times
1.	copied someone else's homework?			
2.	copied off of a web site?			
3.	let someone copy your homework?			
4.	let someone copy off you during a quiz or test?			
5.	copied off someone during a quiz or test?			
6.	let your parents/family member/tutor or friend do more of your homework than you knew to be appropriate?			
7.	gotten questions or answers (e.g., between classes) to a quiz or test	?		
8.	used notes/crib sheets during a test/quiz?			
9.	given someone questions or answers from a test or quiz?			
10	missed part or all of a school day because you were unprepared for a test or an assignment?			

ARE YOU AWARE	11. copy other students' homework?	☐ YES	□NO				
OF ANY OF YOUR FRIENDS OR	12. allow parents/family members/tutor or friends do more of their homework than was appropriate?	☐ YES	□NO				
CLASSMATES WHO	13. get answers to tests or quizzes?	\square YES	\square NO				
WHO	14. cheat during a test or quiz?	\square YES	\square NO				
	15. copy from someone else's test or quiz?	\square YES	\square NO				
	16. copy website information and use it as their own work?	☐ YES	□NO				
	17. missed part or all of a school day because they were unprepared for a test or an assignment?	☐ YES	□NO				
IF YOU KNEW	18. who was cheating in any way, would you (check all	that apply)					
SOMEONE	☐ talk to him/her about it suggesting he/she stop						
	☐ tell a teacher						
	☐ tell a friend						
	\square tell a parent						
	\square do nothing						
	\square do something but it depends on who it is						
	\square other options (list one)						
	19. who makes racist or bigoted remarks, would you (check all that apply) ☐ talk to him/her as the remarks are being said about how you feel						
	ignore it, do nothing						
	simply walk away and let the person continue	u fool					
	tell someone else how bad such remarks make you feel						
	☐ get advice from your parents on how to handle such a situation						
	□ get advice from a teacher or counselor □ ask a friend how best to handle it						
	☐ other options (list one)						
	and office of the office of th						
	20. who had used drugs or alcohol, or had an eating dis	order, or sto	le things,				
	or cheated, would you (check all that apply)						
	☐ talk to him/her and express you concerns						
	☐ talk to him/her and insist that he/she seek help						
	☐ tell his/her parents						
	☐ ask your parents for advice						
	☐ do nothing because it's not your business						
	☐ do nothing because it's not your business	othin~					
	tell some friends so that together you can do son	ietiiiig					

Please indicate	21. Lying is a relative thing; it depends on the situation.	T	F				
whether or not you think each of the following	22. A person who lies often enough in "insignificant situations," may also lie in important situations.	T	F				
statements is true or false by circling	23. The ends justify the means; that is, as long as the result is what you want, it doesn't matter how you get it.	T	Т				
T or F.	24. Cheating is a relative thing. It really depends on how big the "stakes" are (e.g., a quiz vs. a major test).	T	F				
	25. Because of parent pressure, most students at this school go after high grades no matter what the cost.	T	F				
	26. Because of the pressure to get into the "right" college or university, many students at this school will cheat/lie/plagiarize to get good grades.	T	F				
Please answer these questions.	27. How much of a problem is cheating at this school?						
	28. How much of a problem is stealing at this school?						
	29. If there is a problem with cheating or lying in test-taking an assignments, whose fault is it?	ıd/or do	ing				
			_				
	30. What is your greatest concern about going to this school?						